

A global energy maritime logistics company and the second-largest worldwide by market capitalization



World's largest

owner of self-elevated and propelled Jack-Up Barges



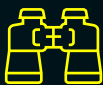
24 vessels under construction, delivery between 2025- 2028



Expanded its fleet by nearly 130% from 150 owned vessels in 2019 to over 340 today

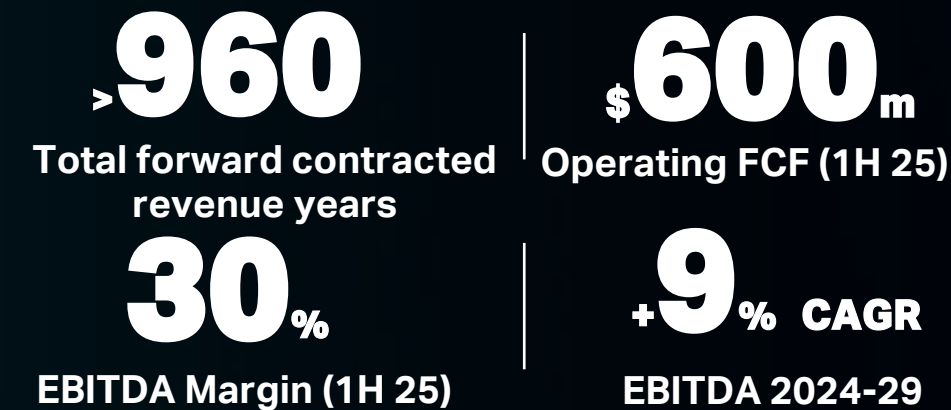


Over \$26bn in forward contracted revenues

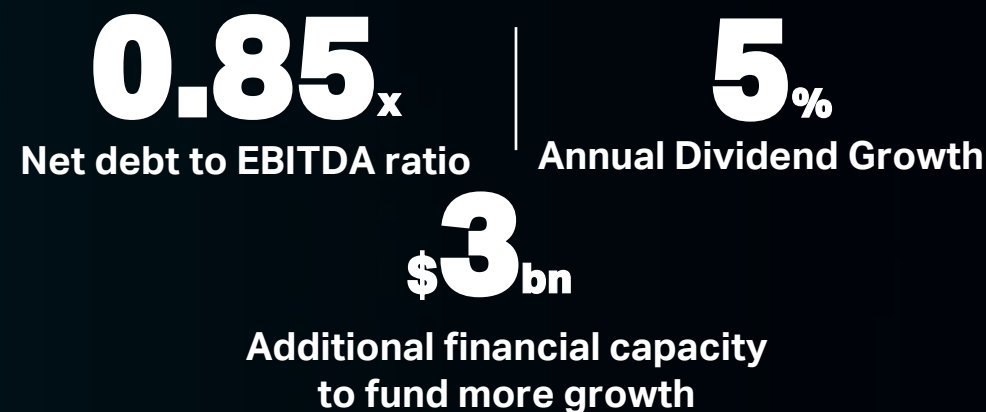


Cash flow visibility and resilience

Solid Growth, Profitability and Cash Generation



Balance Sheet Capacity for Further Accretive Growth and Dividend Distribution



New Growth Avenues



- Growing with ADNOC
- Integrated logistics and warehousing
- UAE and International growth opportunities
- ZMI and Navig8 global platform for further growth

INVEST IN
ADNOC L&S



ADNOC INVESTOR MAJLIS

مجلس أدنوك للمستثمرين



أدنوك للإمداد والخدمات
ADNOC LOGISTICS & SERVICES



DISCLAIMER

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ADNOC LOGISTICS & SERVICES



This announcement contains forward-looking statements about the Company that are based on current expectations. Words or phrases such as “anticipates”, “expects”, “plans”, “targets”, “could”, “will”, “opportunities” and similar expressions are intended to identify such forward looking statements. These statements are not guarantees of future performance and are subject to certain risks, uncertainties and other factors, many of which are beyond the control of the Company and are difficult to predict. Therefore, actual outcomes and results may differ materially from what is expressed or forecasted in such forward-looking statements.

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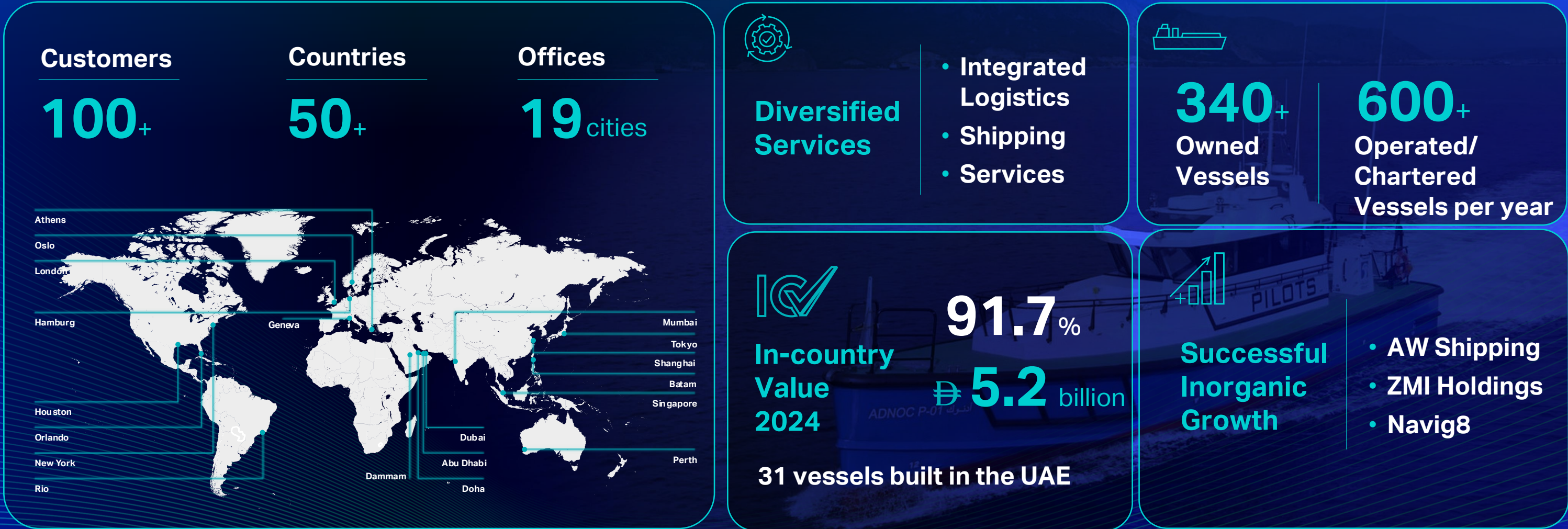
A GLOBAL ENERGY MARITIME LOGISTICS LEADER WITH WORLD-CLASS ASSET BASE

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ADNOC LOGISTICS & SERVICES



We are the **dedicated logistics provider** for ADNOC Group across the global supply chain

GLOBAL PRESENCE *



*Data as of January 2025

BUILDING A GLOBAL LOGISTICS PLATFORM

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OWNED FLEET GROWTH

150
vessels
In 2019 → **340+**
vessels
In 2025

\$10 billion
Investment in fleet since 2019

COMPANY VALUE

\$1 billion → **\$12+** billion
In 2019 In 2025

PROFITABILITY

NET PROFIT
CAGR

143%
2021-2024

EBITDA
Margin

14% → **32%**
2021 2024

2nd

Largest energy maritime
logistics company by market
capitalization globally

Largest integrated energy
logistics base in the region

42 JUBs

World's largest owner of
self-elevated and propelled
Jack-Up Barges

World's largest marine fuel
trader

24

vessels

+ **\$10** billion

under construction in additional
delivery between long-term revenue
2025- 2028



GROWING WITH RESILIENCE AND DRIVING VALUE CREATION



Resilient Business & Revenue Visibility

\$26 billion

Forward contracted revenues

960+ years
of total forward
contracted revenues



Leading Beneficiary of ADNOC's Growth

\$21 billion

Forward contracted with ADNOC Group (2025+)



Strong Outlook

+9%

EBITDA CAGR 2024-29

\$3 billion

Additional financial capacity



Liquidity Improvement

3%

Free float increase

Average Daily Traded Value
from **\$4.7** million in 2024
to **+\$10** million YTD



Global Investor Confidence

MSCI Index

Target inclusion in November 2025

Analyst Coverage

100% BUY
from all 18 Analysts



AI AT THE HEART OF OUR GROWTH JOURNEY



AI-ENABLED ILMS (INTEGRATED LOGISTICS MANAGEMENT SYSTEM)

Real-time data intelligence
to optimize vessel routes
and scheduling

Reducing task time
from **8 hours to seconds**

Cutting carbon emissions
by **30%**



AI-POWERED SMART PORT

First-of-its-kind
technology in the GCC

Saves 3,000 hours annually

Projected to deliver
\$950,000 in savings by 2028



SHIPWATCH

Real-time solution for voyage
management & fuel consumption

\$2.1 million saved in 2024 on
Navig8-owned fleet

Tracking carbon emissions to
support **regulatory** compliance

NEW GROWTH OPPORTUNITIES

ENHANCED DIVIDEND POLICY

\$**325** million

Dividend for FY 2025

↑

~20%

from 2024

Quarterly
Payout

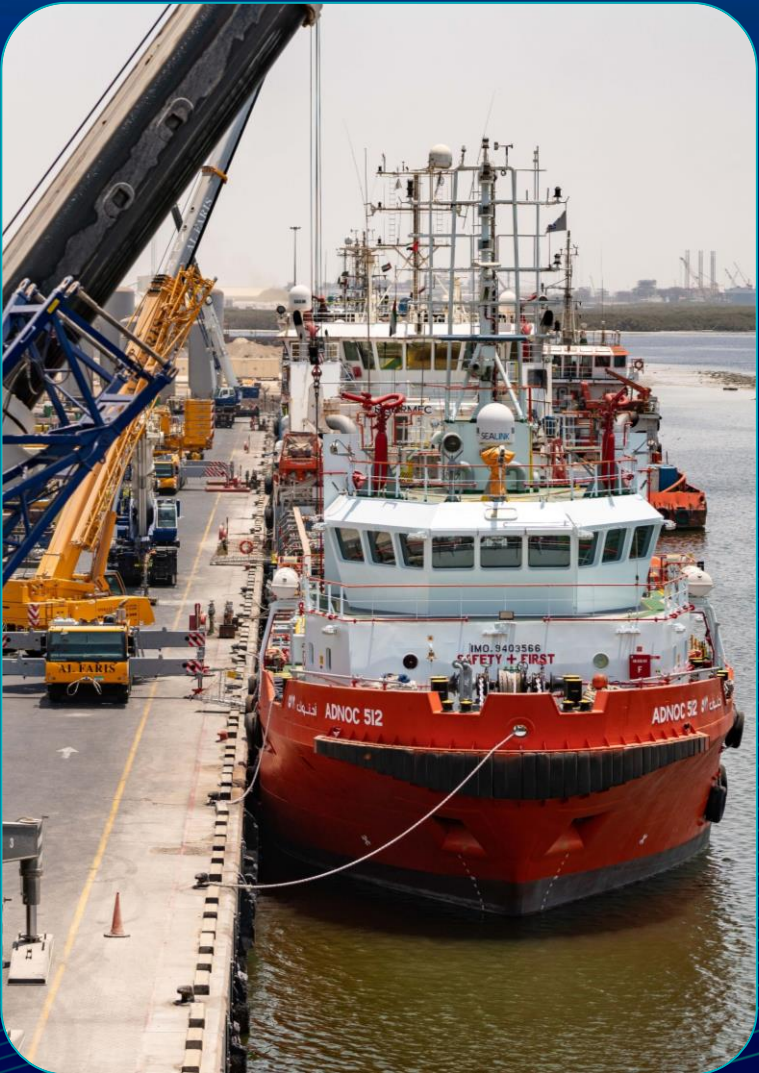
52%
Dividend growth
(2024-2030)

50-YEAR AGREEMENT WITH TA'ZIZ

To build, own and operate the
UAE's First Port
for exporting diversified chemicals

\$**1.3** billion
Revenue over
the first 27 years

85% Average
EBITDA margins



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ADNOC LOGISTICS & SERVICES



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