



# FIRST HALF 2024 RESULTS PRESENTATION



ADNOC Logistics & Services

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### **Agenda & Presenters**



- 1 Safety
- 2 H1 2024 Highlights
- 3 Growth Strategy
- 4 Financial & Operational Performance
- 5 Decarbonization & Sustainability
- 6 Guidance
- 7 Closing Remarks
- 7 Appendix



Abdulkareem Al Masabi
Chief Executive Officer



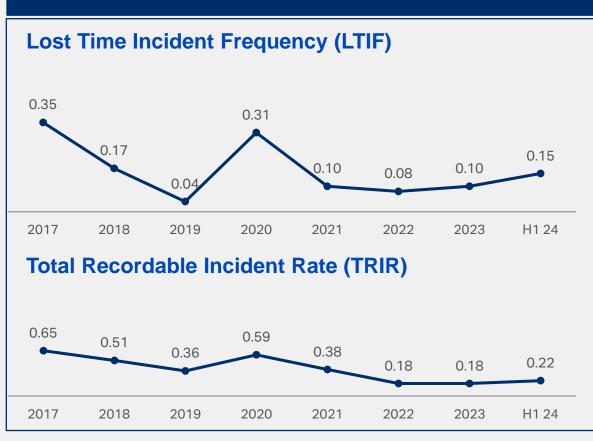
Nicholas Gleeson Chief Financial Officer

## 100% Health, Safety & Environment: ADNOC L&S' Leading Principle



Continued strong focus on health & safety KPIs

#### **OUTSTANDING HEALTH & SAFETY TRACK RECORD**



#### SAFETY THROUGH ARTIFICIAL INTELLIGENCE



### Artificial Intelligence, digital and technology ideation campaign:

- Company-wide drive to embrace and accelerate the adoption of AI to drive value in every aspect of our business.
- Launched in July 2024.
- HSE & Sustainability are the ideation pillars.



#### Empowering Oil spill Response center with Al-Based Detection and Trajectory Modelling:

- Accurate and near real-time Detection and Analysis of Oil Spill.
- Predicting the location of the oil in time and its weathering conditions.
- Plotting site protection plans on a single map for better response operations.
- Comparing trajectory model with protection plans to identify priorities.

### H1 2024 Results Highlights



#### **HIGHLIGHTS**

- Strong growth continues with 31% increase in Net Profit vs H1 2023.
- This strong growth was driven by the continuing execution of ADNOC L&S' ambitious transformational growth strategy.
- Integrated Logistics growth driven by higher transported volumes; an enhanced contribution from JUBs<sup>1</sup>, increased rates, and high utilization; fleet growth; and continued delivery of project activities.
- Shipping growth driven by strong charter rates for Tankers and Dry-bulk and earnings from 4 new VLCCs<sup>2</sup> delivered in 2023.
- EBITDA grew by 42% driven by continued Integrated Logistics expansion, strong Shipping performance and further value accretion from growth investments.
- 2024 outlook: We revised our guidance for revenue growth upwards to low to mid 30%s (YoY); maintaining EBITDA growth of low 30% (YoY).

#### **KEY FINANCIAL HIGHLIGHTS – H1 2024**



#### THREE KEY OPERATING SEGMENTS

	Integrated Logistics	Shipping	Marine Services
Revenue	\$1,132 mm	\$519 mm	\$89 mm
<b>EBITDA</b>	\$329 mm	\$232 mm	\$29 mm

### **Accelerating our Growth Strategy**



Expansion of fleet in line with transformational growth strategy to meet rising global demand for energy



#### Delivery of six LNG<sup>1</sup> carriers (2025-2026)

- Six LNG carriers due for delivery between Q1 25 and Q3 26.
- Five of these are already contracted to ADNOC Gas on long-term charters from seven years (one vessel) to fifteen years (four vessels).
- Strong revenue growth (c.20% YoY) expected over 2025-27 for Gas Carriers driven by these new additions partially offset by disposals of older vessels.

New building contracts for four (plus one optional) LNG<sup>1</sup> carriers from Samsung Heavy Industries (beginning 2028)

- Shipbuilding contract awarded amounting up to \$1.25bn for four firm with an option for additional one LNG¹ vessel.
- Time chartered to ADNOC Group subsidiaries for a period of 20 years to support growing export volumes.
- The LNG carriers will be scheduled for delivery beginning 2028.

### New building contracts for four (plus one optional) LNG<sup>1</sup> carriers from Hanwha Ocean (beginning 2028)

- Shipbuilding contract awarded amounting up to \$1.25bn for four firm with an option for additional one LNG¹ vessel.
- Time chartered to ADNOC Group subsidiaries for a period of 20 years to support growing export volumes.
- The LNG carriers will be scheduled for delivery beginning 2028.

### Accelerating our Growth Strategy (Cont.)



ADNOC L&S' JV with Wanhua Chemicals, AW Shipping, signed shipbuilding contracts for VLECs and VLACs



- Awarded shipbuilding contracts of 2 to 4 VLACs priced ~\$500 million.
- The VLECs are scheduled for delivery from 2026 to 2028.
- The VLACs are not yet contracted and are targeted to serve the emerging ammonia transportation market.
- VLACs will each have a capacity of 93,000 cubic meters of ammonia and can run on dual fuel (LPG or conventional).
- Ammonia is considered a likely key contributor to industrial emission reduction



#### 9 VLECs<sup>2</sup> from Jiangnan Shipyard in China

- Awarded shipbuilding contracts of 9 VLECs priced ~\$1.4 billion.
- The VLECs are scheduled for delivery from 2025 to 2027.
- Deployed on 20 years' time charter contracts, generating revenue of ~\$4 billion.
- Each VLEC has a capacity of 99,000 cubic meters.
- VLECs run on dual fuel engines powered by either ethane or conventional fuels.

<sup>&</sup>lt;sup>2</sup> Very Large Ethane Carriers

### **Financial Summary**

### أدنوك ADNOC

#### **Strong Financials**

(USD millions)	Q2 24	Q1 24	QoQ %	Q2 23	YoY %	H1 24	H1 23	YoY %
Revenue	899	840	7%	632	42%	1,740	1,225	42%
EBITDA	306	286	7%	219	40%	591	417	42%
Margin	34%	34%	0%	35%	-1%	34%	34%	0%
Net Profit	208	194	7%	162	28%	401	307	31%
EPS (\$ / share) <sup>1</sup>	0.03	0.03	7%	0.02	28%	0.05	0.04	31%
EPS (AED / share) <sup>1</sup>	0.10	0.10	7%	0.08	28%	0.20	0.15	31%
OFCF <sup>2</sup>	251	283	-11%	79	218%	533	305	75%
Capital expenditures	100	125	-20%	177	-43%	225	220	3%
Free Cash Flow	150	157	-4%	(98)	254%	308	85	263%
Net Debt	(55)	(54)	-2%	(43)	-27%	(55)	(43)	-27%
Net Debt to EBITDA	(0.04)x	(0.05)x	N/A	(0.05)x	N/A	(0.05)x	(0.05)x	N/A

#### **Financial Highlights**

#### **Income Statements:**

- Revenue surged by 42%, reaching \$1.74 billion.
- EBITDA rose by 42%, maintaining a solid margin of 34% in the first half of 2024.
- Net profit \$401 million in H1 24, a 31% increase from H1 23.

#### **Balance Sheet:**

 Net debt remains negative, providing ample capacity for debt financing to support planned transformational growth.

#### Cash Flow:

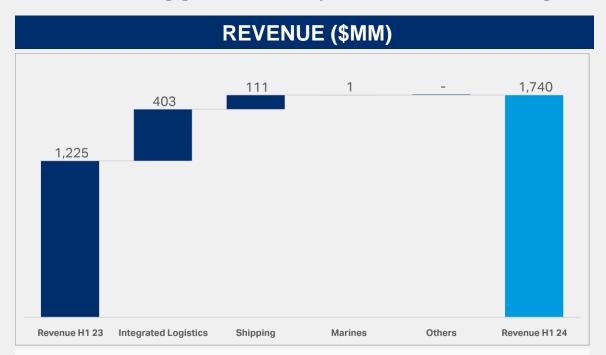
- Strong free cash flow comfortably funded growth in H1 24.
- Strong financial position reflected by negative net debt to EBITDA ratio.

<sup>&</sup>lt;sup>1</sup> Number of shares authorized, issued and fully paid as of 30 June 2024 equated to 7.4 billion ordinary shares of USD 0.54 each . <sup>2</sup>Operating Free Cash Flow

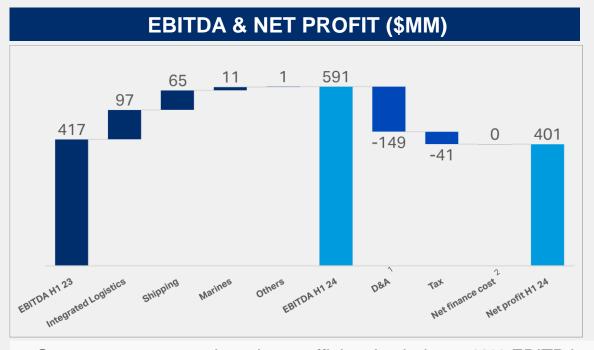
### **Financial Performance**



Continued strong growth driven by investments that add significant value and ongoing efficiency improvements



- Continued revenue growth in H1 2024 across business segments.
- Integrated Logistics' revenue driven by increase in transported volumes, higher activity rates, resilient utilization and fleet growth.
- Shipping revenues driven by higher charter rates for Tankers and Dry-bulk and additional earnings from four new VLCCs added in 2023.



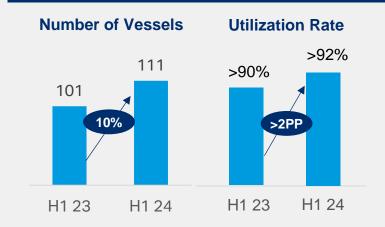
- Strong revenue growth and cost efficiencies led to a 42% EBITDA increase in H1 2024.
- Strong EBITDA margin maintained at 34% in H1 24 driven by revenue growth and continuing delivery of cost efficiencies.
- Net profit growth remains strong despite UAE corporate tax rate at 9% from 1 Jan 2024.

### **Integrated Logistics: Growth Highlights**

Continue to deliver growth across key activities



#### **Integrated Logistics: Number of Vessels and Utilization Rate**



- Continued strong demand led to fleet expansion including offshore vessels.
- Continuous high utilization rate across the fleet.

#### **Number of Jack-Up Barges**



- Fleet 100% contracted benefiting from strong JUBs<sup>2</sup> demand across GCC.
- Fleet expansion (in 2023), reinforcing status as owner/operator of the world's largest fleet of self-elevating, selfpropelled JUBs.

#### \$975M EPC<sup>1</sup> Contract

#### **EPC project Completion Rate**



- \$975-million artificial island construction contract with ADNOC Offshore (G-Island).
- Accelerated EPC project execution scheduled in H2 24.
- Project targeted to be 70-80% completed in 2024.

#### **Projects Progress & Asset Additions**







#### Hail & Ghasha

**Accelerated Drilling** & Logistics activities during H1 2024

#### **EPC AI Omairah Island Construction Project**

Project \$975m scheduled for completion H1 - 2025

**Delivery of non-self** propelled accommodation barge and three dynamic positioning offshore vessels

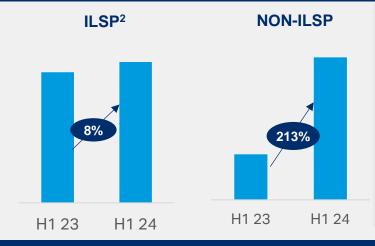
<sup>&</sup>lt;sup>1</sup> Engineering, procurement and construction. <sup>2</sup>Jack-Up Barges.

### **Integrated Logistics: Operational Highlights**



Strong growth across Integrated Logistics operational activities

#### Material Handling Volume (KMT¹)



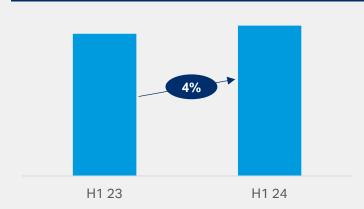
- Higher ILSP<sup>2</sup> volumes in H1 24 compared to H1 23.
- Strong growth in non-ILSP material handling volumes despite adverse weather, with increasing activity beyond ADNOC.

#### **DIESEL SALES VOLUME (MIG)**



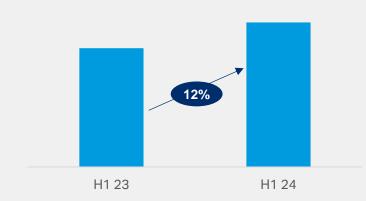
 Higher diesel sales volumes compared to H1 2023 due to growth in offshore activities.

#### **ILSP VOLUME (UPPER DECK<sup>3</sup> KMT)**



- Upper deck volumes increased compared to H1 23.
- Strong growth in ILSP material handling volumes due to growth in offshore activity.

#### ILSP VOLUME (LOWER DECK4 KMT)



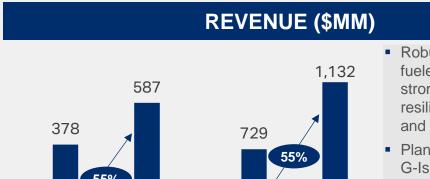
- Lower deck volumes increased compared to H1 23.
- Strong growth in ILSP material handling volumes due to growth in offshore activity.

<sup>&</sup>lt;sup>1</sup> Kilo-Metric Ton. <sup>2</sup> Integrated Logistics Services Platform. <sup>3</sup> Upper Deck refers to all the cargos that are transported on top of the vessel deck. <sup>4</sup> Lower Deck refers to cargos loaded under the vessel deck in storage tanks.

### **Integrated Logistics – Financials**

أدنــوك **ADNOC** 

Strong revenue and profitability growth driven by expansion in overall activity levels



- Robust revenue growth fueled by continued strong business activity, resilient utilization & rates and fleet expansion.
- Planned progress on the G-Island EPC1 contract and accelerated Hail & Ghasha project also contributed to substantial growth.

#### EBITDA (\$MM) Margin Margin



 Higher revenues translated into EBITDA growth mainly due to the expansion of our JUBs<sup>2</sup> fleet (in 2023) and higher utilization & rates and fleet expansion.

#### **NET PROFIT (\$MM)**

H<sub>1</sub> 24

H<sub>1</sub> 23



 Strong revenue and EBITDA growth translated into higher profitability.

#### **OUTLOOK**











- Overall outlook remains strong across **Integrated Logistics** segments.
- Continuous growth supported by accelerated projects and expansion of the JUBs<sup>2</sup> fleet (in 2023).

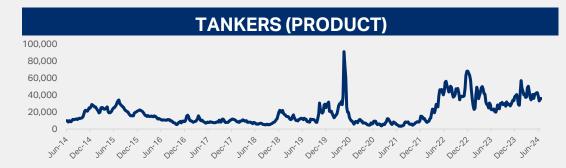
Q2 23

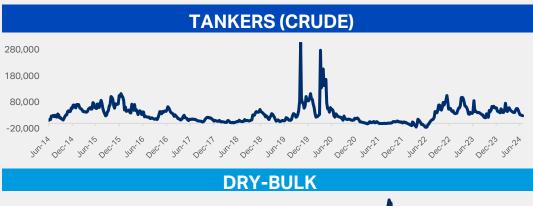
Q2 24

<sup>&</sup>lt;sup>1</sup>Engineering Procurement and Construction. <sup>2</sup>Jack-Up Barges.

### **Shipping: Benchmark TCE rates**

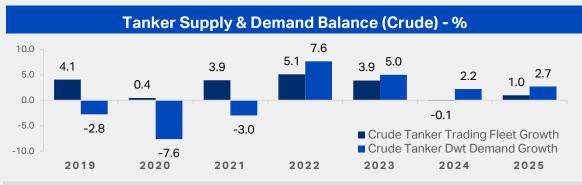












- Tanker market fundamentals expected to remain robust in 2024 and 2025 underpinned by steady increase in ton-mile demand and limited fleet growth, coupled with geopolitical events driving supply disruptions.
- Across energy shipping the undersupply of vessels to meet projected demand results in a healthy outlook for rates.

Source: ADNOC L&S. Benchmark Crude: Clarkson's – 50% Bonny Off – Ningbo + 50% Middle East Gulf to China + \$8k/day higher for the combined benefit of eco + scrubber; Benchmark Tankers: Clarkson's – Middle East to China; Benchmark Dry Bulk: Baltic Dry Index Note: TCE = Time Charter Equivalent; Benchmark data are 3-month moving average

### **Shipping: Operational Highlights**

ADNOC

Continue to deliver strong growth in returns as demand outpaces supply

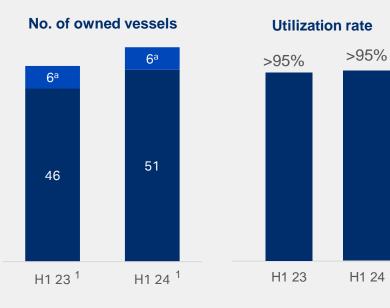
#### NUMBER OF SHIPPING VESSELS

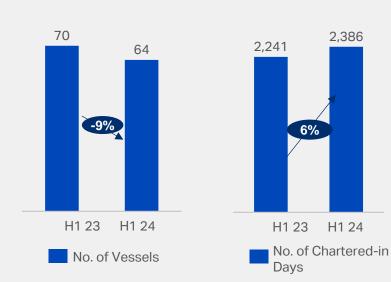
#### **NUMBER OF CHARTERED-IN VESSELS**

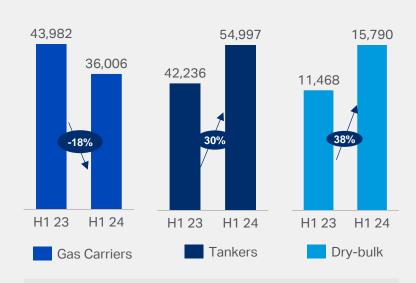
2,386

H1 24

#### **TIME CHARTER EQUIVALENT (USD)**







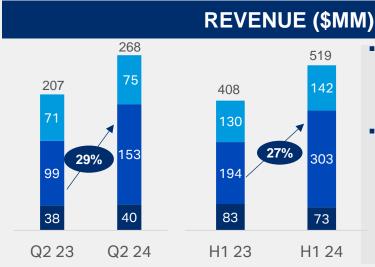
- Continued fleet expansion and strong utilization rates.
- Robust performance driven by favorable supply / demand balance.
- Chartered-in fleet mainly in Dry-Bulk shipping as ADNOC moved to 100% CFR<sup>2</sup> sales for Sulphur exports, increasing demand.

 Time charter equivalent earnings for Tankers and Dry-bulk increased significantly driven by continued robust ton-mile demand.

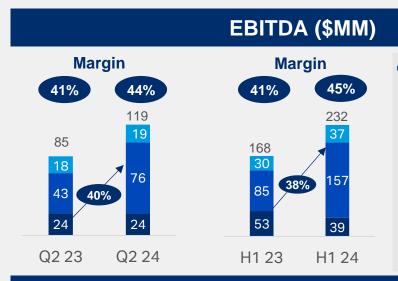
### **Shipping - Financials**



Strong charter rates in Tankers and Dry-bulk, along with the expansion of the VLCC fleet, drove significant revenue growth, resulting in higher EBITDA and an improved Net Profit.



- Expansion of the VLCC fleet and strong charter rates in Tankers & Drybulk drove revenue growth
- Revenue decreased for Gas Carriers in H1 24 due to charter-in of two LNG Carriers at higher rates in H1 23 and technical offhire of one LNG vessel in Q1 24.



 The increase in EBITDA and margins were the result of significant revenue growth driven by elevated charter rates for Tankers and Dry-bulk offsetting lower contribution from Gas Carriers.

#### **NET PROFIT (\$MM)**



 Net profit increased in H1 24 driven by strong revenue & EBITDA growth and improvement in margins partially offset by a lower profitability from Gas Carriers.

#### **OUTLOOK**



**Gas Carriers** 

Dry-Bulk &

Containers



**Tankers** 



Tankers: Continued tight vessel supply expected to persist atleast 2026.

Gas Carriers: Continued

newbuild deliveries from

growth driven by

2025.

Dry-Bulk & Containers: Anticipate strong rates in 2024.

Gas Carriers

**Dry-Bulk & Containers** 

### **Marine Services**

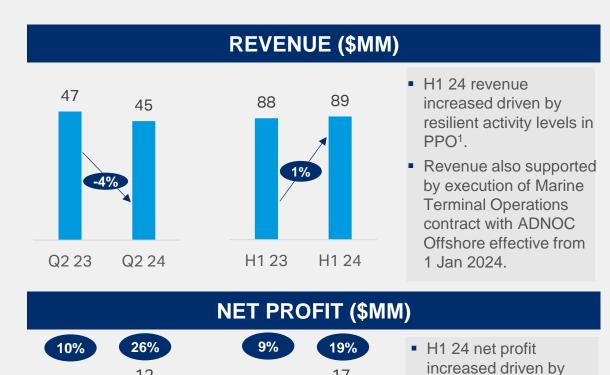


**Exceptional EBITDA growth in H1 2024 driven by new Marine Terminal Operations contract** 

exceptional EBITDA

growth and margin

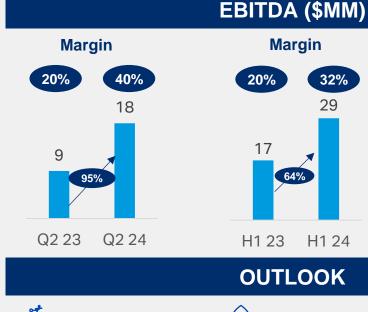
expansion.



100%

H<sub>1</sub> 24

H<sub>1</sub> 23



 Strong EBITDA growth and margin expansion mainly driven by liquidated damages recovered on late deliveries.



**Marine Terminal** 



Oil Spill & HNS<sup>2</sup> Response  Consistent performance under long-term contracts. complemented by new growth opportunities.



Q2 24

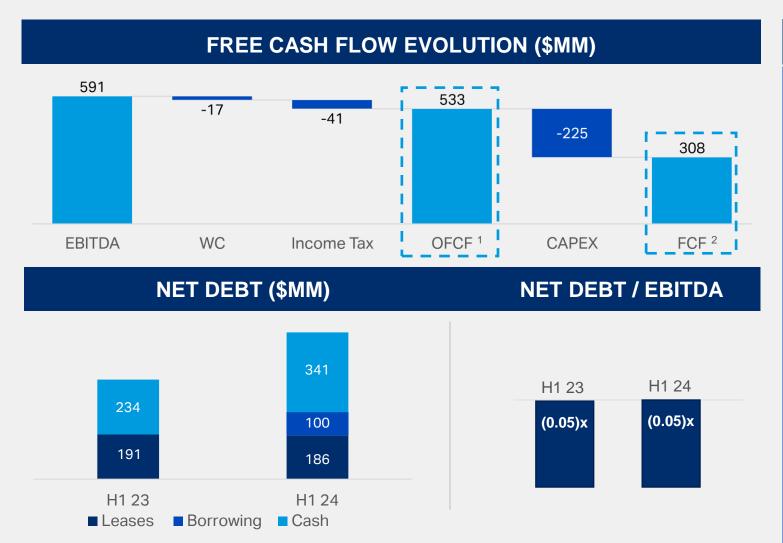
160%

Q2 23

### **Cash Flow Profile**

Continued strong free cash flows boost financial strength for future expansion





#### **COMMENTARY**

#### **CASHFLOW**

- Strong free cash flow driven by strong growth in core businesses and profitability.
- Value accretive investments continued to be primarily funded through free cash flows post-dividends, leaving considerable debt financing capacity.

#### **NET DEBT**

- Continuous strong financial position with a negative net debt to EBITDA ratio.
- High flexibility and capacity to finance value accretive growth opportunities at efficient cost of debt.

<sup>17</sup> 

### Sustainability Strategy

Sustainability abatement opportunities 2024-2050 and case studies



Technical assessment & opportunities

**Dual fuel vessels** 4 - 6%

TCO<sub>2</sub> Reduction

Fleet Modernization

[% per vessel ]

6 - 7%

TCO2<sub>2</sub> Reduction

Air Lubricating System

5 - 10%

TCO<sub>2</sub> Reduction and net fuel burn

**FSRU** Redeployment

10 - 12%

TCO<sub>2</sub> Reduction

Alternative fuel

**15 - 18%** 

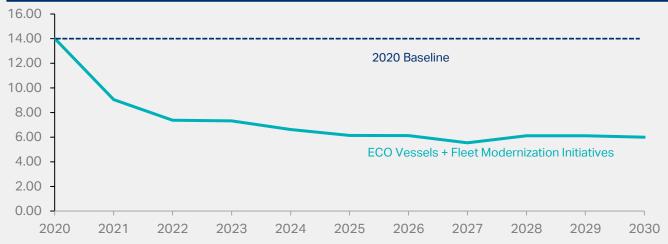
TCO<sub>2</sub> Reduction

**Biofuel** 

8 - 12%

TCO<sub>2</sub> Reduction

#### **ADNOC L&S Shipping Fleet Carbon Intensity (AER3)**



# Studies



#### Oil Spill Detection and **Prediction**

 Integrating the Oil spill Al solution with other ADNOC L&S technical platforms to generate complex response strategies based on asset location and the spill trajectory



#### **Teleoperated** LCT1

- Teleoperated vessels, are ships that are controlled by operators from a remote location
- 25% reduced fuel consumption for functionality (payload and speed)
- Vessel design approved in Q2; investment case being developed to evaluate the project economics

#### **HYBRID POWER SOLUTIONS**

#### **Hybrid Power Solution Offshore Logistics**

- A pilot project for a hybrid power solution for one of the company's offshore PSVs2
- Optimized engine operation reduced engine transients redundant
- Project expansion under review & emission forecast

Potential Abatement projects in our shipping segment 2024-2050

### Segmental Medium-term (2024-28) Outlook





#### **INTEGRATED LOGISTICS**

#### Revenue

**2024**: ■ Mid-40%s YoY growth.

 Despite Q1 weather delays & deferred progress on G-Island, strong non-ADNOC logistics volumes & JUB fleet growth, utilization & rates maintain outlook.

#### Medium term:

- Mid to high-single digit YoY growth.
- Lower Project / EPC projections offset by growth in ILSP / non-ILSP / JUBs

#### **EBITDA**

2024 : ■ High 30%s YoY growth

#### Medium term:

- Mid-single digit YoY growth beyond 2024.
- Growth in non-ILSP outlook; continued strength in JUBs; and additional projects in Onshore to deliver continuing growth



#### **SHIPPING**

#### Revenue

**2024:** • Low to mid teens YoY growth

- Gas Carriers:
  - 2024 slight reduction due to asset sales
  - Mid 20%s YoY growth, 2025-27, due to 6x new LNG less 2x older vessels disposed
- Tankers:
  - 2024: Strong rate environment persists delivering higher than expected growth
- Dry-Bulk and Containers:
  - 2024: Strong rates on dry bulk

#### **EBITDA**

**2024**: ■ High 20%s YoY growth

Strong rates on Tankers / Dry-Bulk

#### **Medium term:**

- Mid teens YoY growth
- Timing difference between asset sales / deliveries & lower container earnings outlook



#### **MARINE SERVICES**

#### Revenue

**2024**: ■ Mid single digit YoY growth

#### **Medium term:**

- Low-to-mid single digit YoY growth.
- Stable nature of Marine Services contracted activity in petroleum ports operations and oil spill response services

#### **EBITDA**

2024: • High single digit YoY growth

#### Medium term:

- Flat to low single digit YoY growth
- Stable nature of long-term contracted business

### **Group Medium Term Outlook – Update**



PF: Proforma 2024 results including Navig8 as though fully consolidated, basis prior year results

#### **UPDATE ON CONSOLIDATED REVENUE**

#### **2024**:

Low to mid 30%s YoY growth

#### **Medium term<sup>1</sup>**:

High single digit YoY growth

#### **PF 2024:**

Beyond 90% YoY growth

#### **Medium term<sup>2</sup>:**

High teens YoY growth

#### **UPDATE ON CONSOLIDATED EBITDA**

#### 2024:

Low 30%s YoY growth

#### **Medium term**<sup>1</sup>:

Mid teens YoY growth

#### **PF 2024:**

Beyond 70% YoY growth

#### **Medium term<sup>2</sup>:**

High teens YoY growth

#### **UPDATE ON CONSOLIDATED NET INCOME**

#### 2024:

Low 20% YoY growth

#### Medium term<sup>1</sup>:

Low teens YoY growth

#### PF 2024:

Beyond 50% YoY growth

#### **Medium term<sup>2</sup>:**

Mid teens YoY growth

- 1. Group medium term outlook (shared for Q1 2024; Excluding Navig8)
- 2024-28 including Navig8 on proforma basis; Refer to appendix for accounting treatment details
- Internal Rate of Return

#### **CAPEX**

- **2024:** > \$1.0bn in addition to M&A \$1.0bn
- Medium term: Organic growth capex guidance of \$5bn+
- Capital allocation policy: Targeting low double digit unlevered IRRs<sup>3</sup> in Integrated Logistics; High single digit unlevered IRRs<sup>3</sup> on long term contracted high value shipping
- M&A: Seeking value-accretive M&A to expand and enhance service offerings geographically and into adjacent business verticals

#### **CAPITAL STRUCTURE**

- Medium Term: Target 2.0-2.5x Net Debt to EBITDA
- Projected average all-in cost of debt finance 6.0%

#### **Others**

- Dividends: Targeted annual dividend per share growing by 5% annually from the 2023 annualized dividend of \$260 million
- Effective tax rate 9% from 1 Jan 2024

### **Closing Remarks**





STRONG CONTINUED EARNINGS GROWTH



STRONG EBITDA MARGIN



GROWTH STRATEGY EXECUTION



COMMITTED
TO ATTRACTIVE
SHAREHOLDER
S RETURNS



### **APPENDIX**



**ADNOC Logistics & Services** 

### **Navig8 Acquisition**

Acquisition of 80% in Navig8 with a path to full ownership in 3 years



#### TRANSACTION OVERVIEW



**The Target** 

 Global maritime operator with commercial shipping pools and a fleet of 32x1 high quality, modern tankers

 Service offerings include bunkering, technical management, commercial pooling, environmental and digital solutions, and market analytics

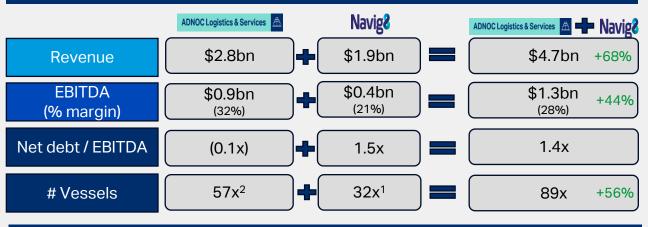


- Initial acquisition of an 80% stake for c. \$1.04bn cash consideration
- Remaining 20% stake to be acquired in June 2027 (minimum of c. \$0.34bn with potential c. \$0.12bn uplift subject to financial performance over 2024E-2026E)
- Implied Enterprise Value of c. \$2.0bn (on a 100% basis) equating to a 4.9x CY23A EV/EBITDA
- Transaction expected to be > 20% EPS accretive in first full year and to deliver a low double-digit unlevered IRR
- Acquisition to be financed using available free cash after dividends and debt capacity



- The Transaction is subject to customary regulatory approvals
- Completion of the Transaction is expected in late 2024 (or early 2025)

#### **PRO-FORMA FINANCIALS (2023)**



#### **NAVIG8 BUSINESS OVERVIEW**

#### **Shipping operations**



Owned vessels



TC-in vessels



Commercial



**Technical** 



Bunkering

- Young and high-quality, modern and ecooriented fleet
- 28x modern tankers 4x newbuild MR tankers
- Avg. age of 6.1 years and total capacity of 2,300 DWT

\$245m

- from operation and chartering (consistent with ADNOC L&S
- 12x vessels currently time-chartered in

business activity)

8x vessels are currently in their extension period

- Leasing vessels to profit
   6x shipping pools
  - 58x vessels incl. owned, TC-in and 3rd party vessels
  - Reduces earnings volatility through access to larger client base
- Ownership interests in Suntech Ship Management (50%) and TB Marine Ship management (50%)

**Shipping services** 

- Engages in technical ship and crew management services
- Includes also a number of smaller investments in shipping agencies
- Bunker fuel trader to both 3rd party and owned vessels in pools Back-to-back fuel sale
  - and purchase, limiting spot exposure
  - c. 5.5m annual MT trades, +850 customers



**Net income** 

\$163m

\$2m

\$4m<sup>3</sup>

\$14m

### **Transaction Rationale**

Navig8 delivers ADNOC L&S' offering on a global scale, supplemented with new valuable service offerings

### **ADNOC L&S GCC operations:**



OSR. Marine vessels

#### **Key complementary services added:**















services





additions

management

hubs

solutions

Platform will globalize presence across major continents, providing global 24/7 execution capabilities

Next major leg in L&S' transformational growth plan

Access to opportunity sets in new markets

Extension of international customer base

Delivers L&S' geographic expansion strategy

Execution of targeted growth in attractive tanker segment



Extension of value-added services in adjacent verticals to existing business activities catering to current and new clients

Commercial shipping pools benefit from economies of scale, risk reduction through diversified exposure, network gains and enhanced market access

Bunkering activity enables savings on own assets in addition to profitable service offering

Investments in carbon reduction technologies

Globalization and enhancement of service of commercial and technical capabilities





Navig8 offices

### **Consolidation Consideration for Navig8**



#### Impact on ADNOC L&S consolidated financial statements

	Items	Acquisition date of 31 Oct 2024	Acquisition date of 31 Jan 2025	
1	Line by line consolidation of Navig8 assets and liabilities	As at 31 Oct 2024 & thereafter	As at 31 Jan 2025 & thereafter	
2	Purchase Price Allocation basis fair value of assets	As at 31 Oct 2024	As at 31 Jan 2025	
3	Line by line consolidation of Navig8 revenue & costs	From 1 Nov 2024	From 1 Feb 2025	
4	Profits made from 1 Jan 2024 (Lock Box date) to Acquisition Date	Goes into fair value of net assets as at acquisition date; An offset against or addition to goodwill / bargain gain on acquisition		

#### **Hypothetical illustration of Purchase Price Allocation on various dates**

	Transaction elements	Acquisition Date 1 Jan 2024	Acquisition Date 31 Oct 2024	Acquisition Date 31 Jan 2025
1	Total Purchase consideration	1,040	1,040	1,040
2	Fair value of net assets (hypothetical)	900	1,140	1,200
3	Goodwill / (Bargain purchase gain)	140	(100)	(160)

Note: Bargain purchase gain (if any) goes straight to income statement on Day 1 (Acquisition Date).

